



TOWER OF CHANGE

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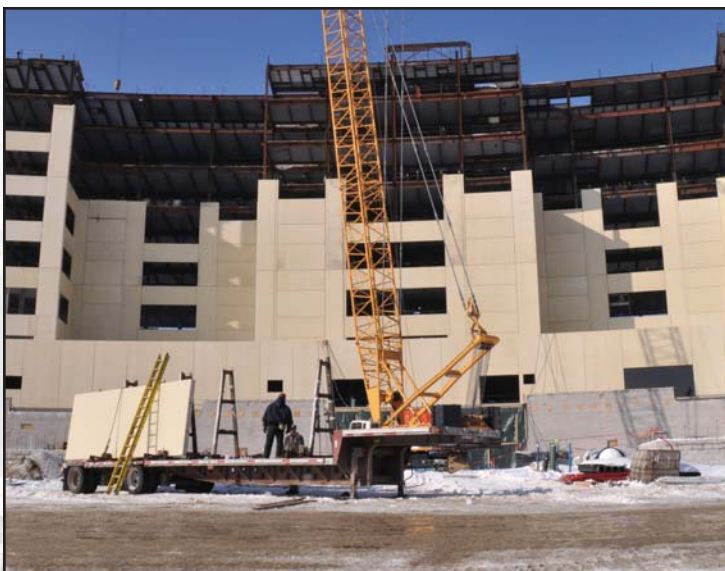
News from the Cuyahoga County Juvenile Justice Center Project

Introduction

Welcome to *Tower of Change* – an information publication for Fairfax residents. This monthly newsletter informs readers on the Juvenile Justice Center Project. Each month, *Tower of Change* provides information about the Center's process and progress. In this issue, you will read about Ms. Pat, the **Topping Out Ceremony**, **Holiday Food Drive**, **Who's Working Here?** and learn a **Quick Fact**.



Main Level East Area



Main Tower – Precast Installation

If you lose your copy, you can always find it online at CuyahogaCounty.us

Meet Ms. Pat



Ms. Patricia Henderson-Elam is the Labor Compliance Tracking Clerk. She lives in the Fairfax Community and is a mom of two adult daughters and five grandchildren. She has worked at the site for eight months. Take a moment to meet Ms. Pat...

Daily Duties: I oversee the Genius Clocking System to confirm sign-in/sign-out sheets submitted daily by contractors and sub-contractors. Our clocking system then generates a report that we send to our accounting department.

Why She Likes Her Job: I enjoy greeting the construction workers with, "Good morning, it's good to see you today and have a safe day." I know most them by name and they appreciate that.

What's Not So Good About What She Does: Even though I am an early riser, having to be on the job site around 6:15 a.m. Some days it can be challenging!

She Prepared for Her Job By: For most of my career, I've worked in administrative positions - the Cuyahoga County Welfare Department, the State of Ohio and the Cleveland Board of Education. Also, I successfully operated a professional in-home childcare service for eight years. These experiences and training has allowed me to serve effectively our staff and employees.

Her Thoughts on the JJC Project: I am excited about the facility because it offers job opportunities. There will be judges, social workers, teachers and mentors to hopefully supply our youth with what they need to be productive individuals when they leave. However, I am saddened this facility had to be built, at all.

Her Thoughts on Fairfax: There is a lot of heritage here. I have wonderful neighbors and many community programs to choose from and to get involved in.

Her Favorite Things To Do: I enjoy spending time with my family, planting flowers, sewing and reading.

The Best Advice Ever Received: Be encouraged. Life is so special.

"I've failed over and over and over again in my life and that is why I succeed." — Michael Jordan

The JJC “Tops Out”

On Tuesday, November 11th, workers, friends, and the community participated in the traditional Topping Out ceremony. The celebration signifies that, after months of erecting steel, the final steel beam is placed on top.

After brief remarks from County Commissioner Peter Lawson Jones and Jim Mirgliotta, president of Forest City Erectors, workers signed the beam, affixed a flag and hoisted it to its final resting place – on top of the Juvenile Justice Center. The celebration also included a cake replica of the Center.

The Scandinavian custom began over 1,000 years ago when, after the Vikings completed building their homes, they hoisted an evergreen tree to celebrate.



A cake replica of the Juvenile Justice Center



Cuyahoga County Commissioner Peter Lawson Jones signs the beam



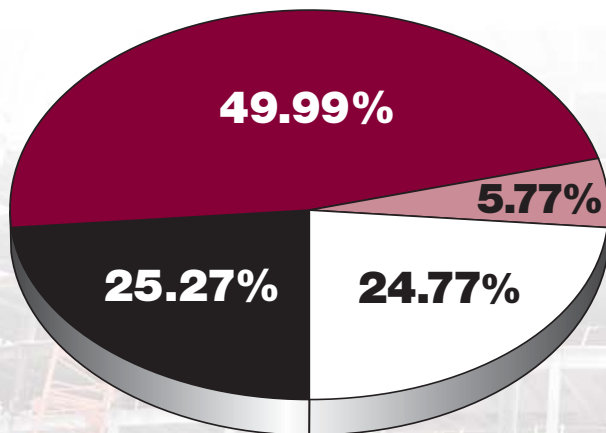
Raising the beam



Lynell Pointer, Erika Neal and John Todd of JWT&A

Look Who's Working

Since the Cuyahoga County Juvenile Justice Center project began, workers clocked in a total of 186,470.50 hours. Of those hours:



- 25.27%** were minority
- 5.77%** were female
- 49.99%** were Cuyahoga County residents
- 24.77%** were City of Cleveland residents

Holiday Food Drive

The employees at the Juvenile Justice Center Project made the Christmas holidays brighter for residents at the Renaissance at Fairfax Center. They collected nearly \$2700. On Monday, December 22nd, the Construction Management team delivered Target gift cards valued at \$25 each to the senior residents.

In addition to the gift cards, the Project Management Team also collected approximately 1,700 non-perishable food items from each firm associated with the Project and their employees. This food was donated to the Fairfax Senior Housing residents. Foti Construction provided the largest donation of 533 items.



"Santa" with Erika Neal and Brandi Smith of JWT&A, Joe Molnar of Ozanne Construction Company.

Quick Fact

The Project has 9 floors of structural steel for a total of 3,500 tons. This is equivalent to 280 Standard 84 passenger school buses.